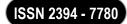
Volume 9, Issue 4 October - December 2022



### RFM TECHNIQUE FOR CUSTOMER SEGMENTATION: REALIZING THROUGH PYTHON CODE

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#### 1. ABSTRACT

Customer segmentation plays very vital role for taking the decisions of optimising the Return on Investment (RoI) of any business. On the basis of customer segmentation an e-commerce business company frames their strategy to make of the most profit according to those segments. Those customers who are recognized as a high-value and frequent purchasers can be targeted with loyalty programs or special discounts. RFM analysis-based customer segmentation is an inordinate way to targeting the marketing.

In RFM analysis, a score for recency, frequency, and monetary value is assigned to each customer, and then a final RFM score is evaluated.

Most recent purchase is the criterion for Recency score, frequency score is based upon how many numbers of times the customers purchased. Higher score reflects the higher frequency.

Finally, an amount spent by a customer on the purchase is considered as a monetary and assigned a monetary score. Combining all these three scores, a final RFM score is calculated.

In this paper, analysis and customer segmentation are based upon a UK based e-commerce retailer companies' online transaction data from 01.12.2009 to 09.12.2011.

Keywords: RFM, Customer segmentation, k-means, Python, e-commerce

#### 2. INTRODUCTION

Recency Frequency Monetary (RFM) model is the most widely used behaviour segmentation. All customers are presented by 555, 554, 553, ...,112, 111. The most beneficial customer group is assigned a value 555, whereas the worst customer group is assigned a value 111.

Due to fewer segmentation variables, this model is used extensively. Also, it is easy and simple to implement, and straightforward to understand for decision makers.

RFM model was proposed by Arthur M. Hughes. RFM model is based on the most common marketing axiom, the Pareto principle, which states that "80% of your business comes from 20% of your customers".

Hughes (1994) presented that the importance (weight) of the three variables R, F and M is equal while Stone (1995) treated different weights for the RFM variables. The weight of each RFM variable depends on the characteristics of the industry.

K-means clustering algorithm is extensively used algorithm in CRM and marketing. This algorithm introduced by MacQueen (1967), can process large amounts of data quickly.

The primary objective of the study was to implement a segmentation strategy to identify different customer's groups with similar purchase patterns shown by customers. RFM-based customer segmentation technique is utilized for segmentation through the study using the python codes. The data/figures shown in tables in this paper are the output of the python code used in analysis of the study.

#### 3. DATASET

The Online Retail data set includes the sales of an UK based online retail store of the period from 1/12/2009 to 09/12/2011 freely available on https://www.kaggle.com/. The "Online Retail" dataset is characterized by the following 08 attributes:

**Invoice No:** Invoice number is a unique number for every transaction occurred. Invoice number starts with C is a cancelled operation.

**StockCode:** Product code is a unique number for every product exist in store.

**Description:** Product name.

**Quantity:** Number of the products in the invoices have been sold is referred by Quantity.

**InvoiceDate:** Ttransaction's Invoice date.

Volume 9, Issue 4 October - December 2022



UnitPrice: Product price.

CustomerID: Unique customer number.

**Country:** The name of the country where the customer lives.

### 4. Data Preparation and Pre-Processing

First ten rows of the data using "head" function:

	Table-01							
	Invoice	StockCode	•••	Customer ID	Country			
0	536365	85123A		17850.0	United Kingdom			
1	536365	71053		17850.0	United Kingdom			
2	536365	84406B		17850.0	United Kingdom			
3	536365	84029G		17850.0	United Kingdom			
4	536365	84029E		17850.0	United Kingdom			
5	536365	22752		17850.0	United Kingdom			
6	536365	21730		17850.0	United Kingdom			
7	536366	22633		17850.0	United Kingdom			
8	536366	22632		17850.0	United Kingdom			
9	536368	22960		13047.0	United Kingdom			

Shape function tell us that there are 54190 rows and 08 columns in the dataset. Describe function tell us some basic statistics as count, mean, std, min, 25%, 50%, 75% and max, shown in following table-03:

	Table-03						
	Quantity	Price	Customer ID				
Count	541910.000000	541910.000000	406830.000000				
Mean	9.552234	4.611138	15287.684160				
Std	218.080957	96.759765	1713.603074				
Min	-80995.000000	-11062.060000	12346.000000				
25%	1.000000	1.250000	13953.000000				
50%	3.000000	2.080000	15152.000000				
75%	10.000000	4.130000	16791.000000				
Max	80995.000000	38970.000000	18287.000000				

To check the missing observation of the dataset using the "is null function", shown in following table:

Table-04					
Invoice	0				
StockCode	0				
Description	1454				
Quantity	0				
InvoiceDate	0				
Price	0				
Customer ID	135080				
Country	0				

First, we clean dataset by removing the missing observations from the dataset, using the function "dropna". Now we have 406830 rows in dataset. By the function nunique we came to know that there are 3896 unique items available in the dataset. Item wise in descending order are shown as follows, using the [Description"]. Value-counts ()

Table-05	
White Hanging Heart T-Light Holder	2070
Regency Cakestand 3 Tier	1905
Jumbo Bag Red Retrospot	1662
Assorted Colour Bird Ornament	1418
Party Bunting	1416
Antique Raspberry Flower Earrings	1
Wall Art, Only One Person	1

Volume 9, Issue 4 October - December 2022

Gold/Amber Drop Earrings W Leaf	1
Incense Bazaar Peach	1
Pink Baroque Flock Candle Holder	1

Descending order of items sold quantity wise are shown as:

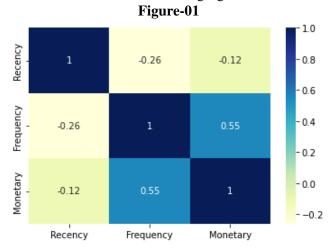
Table-06					
Description	Quantity				
World War 2 Gliders Asstd Designs	53215				
Jumbo Bag Red Retrospot	45066				
Assorted Colour Bird Ornament	35314				
White Hanging Heart T-Light Holder	34147				
Pack Of 72 Retrospot Cake Cases	33409				
Popcorn Holder	30504				
Rabbit Night Light	27094				
Mini Paint Set Vintage	25880				
Pack Of 12 London Tissues	25321				
Pack Of 60 Pink Paisley Cake Cases	24163				

Removing the rows from dataset for those which transactions are cancelled. Now we have remains 397925 rows. Also removing the rows for which columns "Quantity" and "Price" have the -ve values. Now we have remains 397885 rows in dataset.

We have created a new columns "Total Price" for the purpose of monetary value, by multiply the "Price and Quantity". Now we have 397885 rows and 09 columns. 09 columns.

## **Calculating of RFM Metrics**

Since maximum date of transaction is 09-12-2011, therefore, we calculate recency from 10-12-2011. Correlation and heatmap of the dataset are shown in following figure-01 and table-09.



Capturing the cluster labels and cluster centroids, we get the following result.

	Table-09						
	Num_Clusters	Cluster_Errors					
0	1	3.505004e+11					
1	2	1.176336e+11					
2	3	5.512823e+10					
3	4	3.522170e+10					
4	5	2.098160e+10					
5	6	1.412109e+10					
6	7	1.031624e+10					
7	8	6.970139e+09					
8	9	5.450355e+09					
9	10	4.086092e+09					



Plotting the graphs between error and count of cluster shown in following figure-02.

Figure-02

Calculating silhouette scores for 02 to 15 cluster we get the following values:

For 2 Clusters, The silhouette score is 0.9844890477261269

For 3 Clusters, The silhouette score is 0.9579526616883844

For 4 Clusters, The silhouette score is 0.9543151351092204

For 5 Clusters, The silhouette score is 0.8373987537332015

For 6 Clusters, The silhouette score is 0.7750376900030161

For 7 Clusters, The silhouette score is 0.73332141890852

For 8 Clusters, The silhouette score is 0.7321294945237423

For 9 Clusters, The silhouette score is 0.6735679186569941

For 10 Clusters, The silhouette score is 0.673992521720467

For 11 Clusters, The silhouette score is 0.6359349509744601

For 12 Clusters, The silhouette score is 0.6264706845195438

For 13 Clusters, The silhouette score is 0.6180098735304097

For 14 Clusters, The silhouette score is 0.6106586300038647

For 15 Clusters, The silhouette score is 0.6115826706947971

Using no of clusters as 04 we get the centroid as and the cluster centers as the tabel.

[200...000]

Table-10						
[[9.26465116e+01	3.89488372e+00	1.43819457e+03]				
[8.4000000e+00	6.50000000e+01	1.49828502e+05]				
[3.00322581e+01	4.27741935e+01	4.63930139e+04]				
[5.00000000e-01	6.65000000e+01	2.69931660e+05]]				

First 10 rows of Clusterwise Recency, frequency and monetary are shown as:

Table-11							
<b>Customer ID</b>	Recency	Frequency	Monetary	Clusters			
12347.0	2	7	4310.00	0			
12348.0	75	4	1797.24	0			
12349.0	18	1	1757.55	0			
12350.0	310	1	334.40	0			
12352.0	36	8	2506.04	0			
12353.0	204	1	89.00	0			
12354.0	232	1	1079.40	0			
12355.0	214	1	459.40	0			
12356.0	22	3	2811.43	0			

Clusterwise number of counts are as follows:

ISSN 2394 - 7780

Table-12					
0	4300				
2	31				
1	5				
3	2				

Basic Statistics of Recency, Frequency and Monetary are as:

	Table-13								
	Count Mean Std Min 25% 50% 75% Max								
Recency	4338.0	92.059474	100.012264	0.00	17.000	50.000	141.75	373.00	
Frequenc	4338.0	4.272015	7.697998	7.697998	1.000	2.000	5.00	209.00	
y									
Monetary	4338.0	2054.270609	8989.229895	3.75	307.415	674.485	1661.74	280206.02	

On the scale of 01 to 05, we assign a value for each transaction to Recency, Frequency and Monetary like below.

### **Converting RFM Scores to Single Variable**

On the basis of these scale, we get the recency score, frequency score and monitory score as in the following table:

Table-14								
Customer ID	Recency	Frequency	Monetary	Recency_Score	Frequency_Score	Monetary_Score		
12346.0	325	1	77183.60	1	1	5		
12347.0	2	7	4310.00	5	5	5		
12348.0	75	4	1797.24	2	4	4		
12349.0	18	1	1757.55	4	1	4		
12350.0	310	1	334.40	1	1	2		
12352.0	36	8	2506.04	3	5	5		
12353.0	204	1	89.00	1	1	1		
12354.0	232	1	1079.40	1	1	4		
12355.0	214	1	459.40	1	1	2		
12356.0	22	3	2811.43	4	3	5		

Combining the value of Recency. Frequency and Monetary to form a single value of RFM Score.

Table-15								
<b>Customer ID</b>								
12346.0	115							
12347.0	555							
12348.0	244							
12349.0	414							
12350.0	112							
12352.0	355							
12353.0	111							
12354.0	114							
12355.0	112							
12356.0	435							

On the basis of descending order of monetary we have first ten rows as:

	Table-16										
Custo mer ID	Rece ncy	Frequ ency	Monet ary	Recency_ Score	Frequency_ Score	Mone tary_ Score	RFM_ SCOR E				
14646 .0	1	73	28020 6.02	5	5	5	555				
18102	0	60	25965	5	5	5	555				

.0			7.30				
17450	8	46	19455	5	5	5	555
.0			0.79				
14911	1	201	14382	5	5	5	555
.0			5.06				
14156	9	55	11737	5	5	5	555
.0			9.63				
17511	2	31	91062.	5	5	5	555
.0			38				
16684	4	28	66653.	5	5	5	555
.0			56				
14096	4	17	65164.	5	5	5	555
.0			79				
13694	3	50	65039.	5	5	5	555
.0			62				
15311	0	91	60767.	5	5	5	555
.0			90				

### **Segmenting Customers Using RFM Score**

Now we segment the customers data using RFM scores. First 10 rows looks line as:

Table-17								
Customer ID								
12346.0	7							
12347.0	15							
12348.0	10							
12349.0	9							
12350.0	4							
12352.0	13							
12353.0	3							
12354.0	6							
12355.0	4							
12356.0	12							

Now we categorise the Unbeaten, Champs, Trustworthy, Prospective, Optimistic, Needs Heedfulness and Require Stimulating segment as per table-17 below, the first 10 rows looks like as in table-18.

Table-17							
$Rfm\_Score\_S >= 9$	Unbeaten						
$Rfm\_Score\_S >= 8 < 9$	Champs						
$Rfm\_Score\_S >= 7 < 8$	Trustworthy						
$Rfm_Score_S >= 6 < 7$	Prospective						
$Rfm_Score_S >= 5 < 6$	Optimistic						
$Rfm_Score_S >= 4 < 5$	Needs Heedfulness						
else	Require Stimulating						

Table-18											
Customer Id	Recen cy	Freque ncy	Monetary	Recenc y_Scor e	Frequ ency_ Score	Monet ary_Sc ore	Rfm_Sco re	Rfm_Sc ore_S	Rfm_Level		
12346.0	325	1	77183.60	1	1	5	115	7	Trustworthy		
12347.0	2	7	4310.00	5	5	5	555	15	Unbeaten		
12348.0	75	4	1797.24	2	4	4	244	10	Unbeaten		
12349.0	18	1	1757.55	4	1	4	414	9	Unbeaten		
12350.0	310	1	334.40	1	1	2	112	4	Needs		
									Heedfulness		

Volume 9, Issue 4 October - December 2022

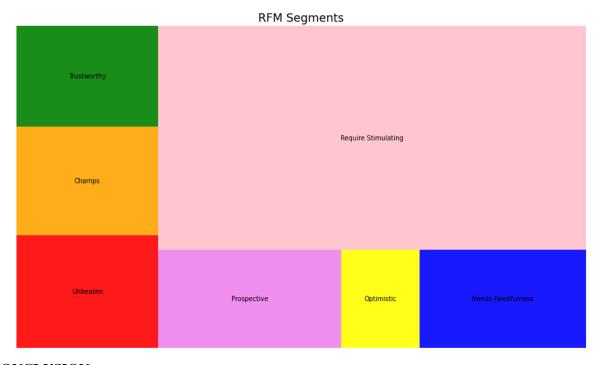
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12352.0	36	8	2506.04	3	5	5	355	13	Unbeaten
12353.0	204	1	89.00	1	1	1	111	3	Require
									Stimulating
12354.0	232	1	1079.40	1	1	4	114	6	Potential
12355.0	214	1	459.40	1	1	2	112	4	Needs
									Heedfulness
12356.0	22	3	2811.43	4	3	5	435	12	Unbeaten

Now we calculate the average values for each RFM-Level and categorical data can be represented/visualised via tree map.

Table-19										
	I	Recency		F	Frequency			Monetary		
	Mean Count Max			Mean	Count	Max	Mean	Count	Max	
RFM_Level										
Champs	85.1	376	313	2	376	6	676.9	376	9864.3	
Needs Heedfulness	237.2	364	373	1	364	2	216.3	364	487.8	
Optimistic	176.1	339	373	1.1	339	2	291.2	339	922.1	
Prospective	122.8	422	373	1.3	422	3	383.4	422	1784.7	
Require Stimulating	287.3	182	373	1	182	1	144.3	182	250	
Trustworthy	97.2	384	372	1.6	384	5	705.4	384	77183.6	
Unbeaten	35.2	2271	372	6.9	2271	209	3531.7	2271	280206	

In case of large data, clean & informative insight from the data can be visualised using treemap. For treemap we have to install squarify, and using squarify we get the following graph:



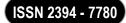
## 5. CONCLUSION

The major goal of this study was to use the RFM model to segment customers from a total of 54,190 online transaction occurred from 1/12/2009 to 09/12/2011 at a UK based retailer. Customers are segmented as Unbeaten, champs, Trustworthy, Prospective, Optimistic, Need Heedfulness and Require Stimulating as per squarify graph above. Company can make the best and different marketing strategy as per this segmentation of the customers.

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